

THE BOYS' BRIGADE
(A company limited by guarantee)

**TRUSTEES' REPORT AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**



WHITING & PARTNERS
Chartered Accountants & Business Advisers

THE BOYS' BRIGADE
(A company limited by guarantee)

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THE BOYS' BRIGADE
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2015**

**Trustees and members of the
Brigade Executive**

| | |
|-----------------------------------|---|
| President | The Reverend Dr The Lord Griffiths of Burry Port |
| Vice Presidents | M J Smith A S Burrow T W P Donaldson |
| Treasurer | C Bygrave FCA ATII TEP |
| Chaplain | The Very Reverend A R C McLellan |
| Other Trustees | R L Buttimer M Elliott S G Lane Reverend T McCormick Ms S H Mackey L Maydew D Richmond C Smith D Sneddon L Stein R J H Thornberry A R Currie L S Hiorns J D McIntosh (retired 31 August 2014) S Rankin (appointed 28 February 2015) A Green (appointed 28 February 2015) |
| Company registered number | 145122 |
| Charity registered numbers | 305969 and SC038016 |
| Registered office | Felden Lodge Hemel Hempstead Hertfordshire HP3 0BL |
| Brigade Secretary | S Dickinson |
| Statutory auditors | Whiting & Partners Chartered Accountants George Court Bartholomew's Walk Ely Cambridgeshire CB7 4JW |

THE BOYS' BRIGADE
(A company limited by guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEE AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2015**

Administrative details (continued)

| | |
|----------------------------|---|
| Principal Bankers | Barclays Bank Plc 1 Churchill Place London E14 5HP |
| Investment Managers | Rathbone Investment Management Limited Rathbone Brothers Plc 1 Curzon Street London W1J 5FB |

THE BOYS' BRIGADE
(A company limited by guarantee)

**BRIGADE EXECUTIVE'S ANNUAL REPORT
FOR THE YEAR ENDED 31 MARCH 2015**

The Brigade Executive as Trustees (who are also directors of the charity for the purposes of the Companies Act) present their Annual Report together with the audited financial statements of The Boys' Brigade (the Charity) for the year ended 31 March 2015. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in March 2005.

STRUCTURE, GOVERNANCE AND MANAGEMENT

● Governing document

The Boys' Brigade is incorporated under the Companies Act as a company limited by guarantee without share capital and is accordingly governed by its Memorandum and Articles of Association, as amended subsequently by special resolution.

The members of the Brigade have each guaranteed liabilities of up to £1. In addition, the Brigade is also a registered charity and subject to the regulation of the Charity Commission.

● Recruitment and appointment of the Brigade Executive

Members of the Brigade Executive are both charity trustees and company directors.

The Companies, Battalions and Districts within an electoral area appoint persons to the Regional Committees in order to supervise and develop the Brigade at regional level. However, the overall management of the Brigade is by the Brigade Executive which is appointed by Regional Committees from their own membership on the basis of four members each from England, Scotland and Northern Ireland Regional Committees and one person from each of the Wales and Republic of Ireland Regional Committees. The Brigade Office Bearers, who are nominated by elected members of the Executive and appointed by the Brigade Council, undertake roles such as President, Vice President, Treasurer and Chaplain and are themselves members of the Executive. The Brigade Executive prepares the overall Development Plan in order to achieve the Objects of the Brigade.

● Induction and training of Trustees

Trustees are familiar with the work of the Charity, and other than Office Bearers, have been elected to Regional Committee level before being appointed to the Brigade Executive.

Trustees serve for a term of three years and may be reappointed for two further terms. On appointment members receive induction training and a copy of the Brigade Executive Members' Handbook to aid their understanding and to develop the competencies required of Boys' Brigade trustees on incorporated legal, financial and service delivery matters.

● Organisational structure and decision making

The Brigade Executive is charged with the management and supervision of the affairs of the Brigade:-

- To bring an independent judgement to bear on issues of strategy, performance and resources; and observe the highest standards of integrity, confidentiality and objectivity.
- To act in good faith in the interests of The Boys' Brigade and its members and in the public interest, exercise due care and diligence, and contribute expertise and experience to the work of the Executive.
- To promote the reputation and standing of The Boys' Brigade.
- To administer the organisation and all its assets in the interest of current, potential and future beneficiaries.

Members of The Brigade Executive as Charity Trustees are of the opinion that they have complied with their obligations to have regard to the public benefit guidance as published by the Charity Commission and as per the Charities and Trustee Investment (Scotland) Act 2005.

The Brigade Secretary is the senior member of staff of the Brigade and also holds the office of Chief Executive, and is the appointed Company Secretary of The Boys' Brigade, a charitable company. The Brigade Secretary is responsible for the day-to-day management of the Brigade's affairs and for implementing the policies as agreed by the Executive.

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BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2015

● **Related party relationships**

The accounts disclose the operations of The Boys' Brigade in its position as a limited company and registered charity. They do not consolidate the activities and net assets of the independently constituted local Boys' Brigade Companies, Battalions and Districts, nor of those charities where it acts as a custodian Trustee.

The Brigade holds and administers, for various Companies, Districts and Battalions, as custodian Trustee, investments worth approximately £3,042,108 at 31st March 2015 (2014 £2,934,274), together with certain interests in land which have not been valued.

● **Risk management**

The Brigade Executive, as Trustees, has introduced a process to assess risk and implement risk management strategies. The risk register has involved identifying the types of risk the Brigade face, prioritising them in terms of potential impact and likelihood of occurrence, and identifying means of mitigating the risks. As part of this process the Brigade Executive has reviewed the adequacy of The Brigade's current financial internal controls.

In addition the Brigade Executive has set policies on internal controls which cover the following:

- Consideration of the type of risk the Brigade faces;
- The level of risk it regards as acceptable;
- The likelihood of the risk concerned, materialising;
- The Brigade's ability to reduce the incidence and impact on the organisation of the risks that may materialise; and
- The cost of operating particular controls relative to the benefits obtained.

Health & Safety

The Act and Regulations in this statement relate to England and Wales, but employees and volunteers in Scotland, Northern Ireland, Republic of Ireland, Channel Islands and Isle of Man are deemed to be bound by them for the purposes of this statement.

The Brigade will also take account of similar Acts and Regulations in Scotland, Northern Ireland, Republic of Ireland, Channel Islands and Isle of Man in undertaking its responsibilities for Health and Safety.

Under the Health and Safety at Work Act 1974, an employer has the duty to prepare a written policy statement. In general, the same health and safety standards should be applied to voluntary workers as they would to employees exposed to the same risk.

Health and Safety Statement :-

The Boys' Brigade recognises its duties under the Health and Safety at Work Act 1974. The Brigade seeks to indicate its responsibilities in its Health and Safety Policy, which is reviewed annually. Ultimate responsibility for Health and Safety in its various undertakings rests with the Brigade Executive. However, particular responsibilities have been delegated to a senior member of Brigade staff and to line managers as indicated in the Staff Handbook within their area of operation.

This statement seeks to confirm the response to Health and Safety by The Boys' Brigade with regard to its various activities.

Health:-

The Brigade will, so far as is reasonably practical, seek to ensure that those who are employed by the organisation or who act as volunteers are fit for the tasks they undertake. It will seek to ensure that any reasonable alterations, which can be made, are made to enable the Brigade to meet its duties as employers under the Disability Discrimination Act 1995 and as service providers under the Disability Discrimination Act 2005 with regard to people with disabilities.

Safety:-

The Brigade seeks to meet its duties under the Management of Health and Safety at Work Regulations 1999. For those tasks directly under the control of Brigade and Regional Headquarters, The Brigade undertakes the necessary risk assessments and where reasonably practical, implements any appropriate controls. Training and information will be provided to ensure that those at risk are made aware.

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BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2015

Where Brigade and Regional Headquarters are not in direct control of Health and Safety matters, The Brigade will promote good practice by means of leader training, the Safety Handbook, the BB Gazette and advice and information.

Accident Reporting:-

The Brigade seeks to ensure that staff and volunteers are aware of the need to report all accidents and dangerous occurrences to Brigade Headquarters, without delay, following any accident or occurrence. The requirement for reporting accidents is set out in the Staff Handbook and the Safety Handbook section 6. Brigade Headquarters will, if required, report under the Reporting of Injuries, Diseases and Dangerous Occurrences Regulations 2013.

Safeguarding:-

The Boys' Brigade takes its duties under the Children Act 2004 seriously and has appropriate procedures and staff appointed to meet its duties under the 2004 Act. If a reasonable suspicion is raised about the protection of a child under the age of 18 years the Brigade will undertake its duties using its procedures. The Brigade has a policy to vet all those who have the responsibilities for the care of children within areas of its responsibilities to comply with the Protection of Children Act 1999.

OBJECTIVES, ACTIVITIES AND PUBLIC BENEFIT

● **Policies and objectives**

The Brigade's principal objective continues to be the advancement of Christ's kingdom among boys and the promotion of habits of obedience, reverence, discipline, self-respect and all that tends towards a true Christian manliness.

● **Grant making policies**

The Brigade makes an annual grant to The Boys' Brigade in the Northern Ireland District and to that in the Republic of Ireland Region. Other grants are considered by The Brigade on application.

Achievements and performance (including strategic report)

● **Review of achievements and performance**

The year saw a consolidation of the work of The Boys' Brigade in advancing Christ's Kingdom. The Boys' Brigade has a mission to care for and challenge young people using a programme of informal education, which is underpinned by the Christian faith. Membership is open to boys and young men between the ages of 4 and 18 and where Companies have registered a Girls' Association, is open to girls and young women. Some Companies also operate an Amicus Group which is open to young men and young women aged between 15 and 25. The programme of The Boys' Brigade is designed to assist churches reach young people, although membership is open to those of all faiths and none. In common with other youth work organisations, The Boys' Brigade aims to develop skills in its leaders to assist young people in the transition from childhood to adolescence, from dependence to independence and provide opportunities for their personal, social and spiritual development.

The strength and witness of the Brigade is in partnering churches and communities in providing weekly activities attended by over 50,000 children and young people. The Brigade is reliant on the dedication and commitment of over 12,000 volunteer leaders who give freely of their time and energy.

The Brigade has continued to partner with other uniformed youth organisations through its membership of Youth United sharing best practice and supporting each other to increase access to membership, especially in areas of high deprivation and low provision of youth activity.

The Brigade was again a major recipient of grant funding channelled via Youth United and this year saw an expansion of the network of Brigade Development Workers appointed from the funding into Scotland, Northern Ireland and Wales. Together with their colleagues in England this team is tasked with introducing The Brigade's work into new communities as well as supporting established Companies to increase capacity.

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BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2015

New Companies have been started in all Regions. There is an exciting partnership developing with the Redeemed Christian Church of God and, through Youth United funding, the Brigade has appointed a development worker to further support its work with the African and Caribbean Churches in the UK. The Brigade continues to look for opportunities to develop new styles of work and in Stoke on Trent there is growth in work in schools, a group is working at Wetherby Young offenders' Institute and at Winsom Green Prison in Birmingham, the Brigade provides activities for children of visitors.

The Brigade was also a recipient of a major grant from Youth United looking at innovative work with hard to reach children and young people. The Brigade identified children in rural communities whose access to after school provision is limited due to transport issues. Rural Communities workers have been appointed tasked with creating a replicable model of schools work that can be transferred across the Brigade.

Part of our "Faith in Young People" mission is to ensure that our members' voices are heard both inside and outside of the organisation. The funding received from Youth United is part of the Uniformed Youth Social Action Fund which, in addition to creating new places, also aims to increase the numbers of young people involved in youth social action and new groups formed have youth led involvement in community action projects in their local areas. Step Up To Serve, launched by HRH The Prince of Wales, is a campaign to double the number of young people involved in youth social action by 2020. The Brigade has made pledges of support to the #iwill campaign and two of our young people, Craig Bateman, 1st Kidderminster and Kenneth Watson have become #iwill ambassadors. The Brigade has involved its members in serving the community since its inception and this year over 75,000 hours of volunteering have been contributed by young people achieving their Queen's Badge.

● **Principal risks and uncertainties**

The Executive undertakes regular risk reviews of all key aspects of the operations of the charity.

The Executive considers the Brigade's exposure to the risk of any significant loss of income and to the risk of unforeseen expenditure, which cannot be mitigated by Executive action, and the degree of risk ascribed to each such event is assessed.

With income, a major risk is that of a decline in membership income, and any economic/stock market downturn or other factors leading to a decline in legacy values and reduced income donations.

Budgetary and financial controls continue to be improved in order to reduce the risk of over-expenditure and to mitigate the effect of a drop in income in any one financial year. It is not the Brigade's policy to embark on major initiatives without committed funding.

● **Investment policy and performance**

The Executive has agreed that the funds under investment be managed by nominee brokers. The present investment policy is to maximise long-term return of the Brigade's investment fund subject to the risk normally associated with a balanced approach to portfolio management. There is a further proviso that as far as it is reasonably possible investments in institutions that conflict with The Boys' Brigade's beliefs and objectives will be excluded. The fund will be invested between growth-orientated securities and investment in income bearing securities. Inclusion of overseas direct equity investment is permitted where deemed appropriate. The performance of the fund is measured against the FTSE All Share Index and other relevant indices. Regular reports are provided by the fund manager detailing the progress and relative performance of the fund.

FINANCIAL REVIEW

Results

The net operating surplus for the year for all funds, excluding those held as custodian, was £599,543 (2014 - £261,057), this included the net operating surplus for the year disclosed in the Unrestricted Funds, which amounted to £218,875 (2014 - £398,928). The Brigade in total reports a surplus after all movements of £306,378 (2014 - £162,523) on funds.

The net assets of each Brigade fund are sufficient to meet the associated fund obligations.

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BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2015

● **Reserves policy**

Free reserves available for use by the Brigade are deemed to be those that are readily realisable, less funds whose uses are restricted or designated for particular purposes. The calculation thus excludes property and other fixed assets which will continue to be used in the day-to-day running of the Brigade.

As a matter of policy, each year the Brigade Executive reviews the value of the reserves required to be held in investments, cash and cash equivalents not restricted for any particular purpose.

At the year-end, and disregarding the pension scheme as disclosed in note 25 Pension Commitments, the free reserves were in the lower end of the target range. However, the Brigade Executive has conducted its annual review of the level of reserves and considers that tight budgetary control will need to be maintained, to secure a more satisfactory level of funding requirements.

● **Principal funding**

The Brigade Treasurer, Business Director, Finance Manager and Finance Committee continue to look at all aspects of the Brigade's operations. Ways are being considered to generate income from outside of the Brigade and also to reduce outgoings. The Brigade is grateful for the financial support received from the Scottish Government, Youthlink Scotland, Cashback for Communities, Department of Communities and Local Government, Gannochy Trust and Robertson Trust. The fees paid by Companies and Leaders largely fund the Brigade, and the Brigade Executive is fully aware of the burden this places upon Companies.

As with all charitable organisations, the Brigade is heavily dependent upon the services of unpaid members to deliver front line children's and youth work in local communities as well as undertake local, regional and national work on committees. All of the trustees are volunteers who freely give of their time.

Land and buildings

The market value of the Brigade's freehold properties is estimated to be in excess of the book value of £3,567,188 disclosed in these financial statements. No formal valuation has been made. An impairment review is carried out annually.

Pension Fund

The Brigade operates a defined benefit pension scheme for previously eligible permanent employees, the assets of which are funded separately. This scheme continues to be funded for present service but has been closed to new members since November 2000.

In accordance with the requirements of the Financial Reporting Standard 17, the net funding deficit or surplus on this scheme, at each Brigade financial year end, would normally be consolidated onto the Brigade Balance Sheet. At the last FRS17 valuation, as at 31 March 2015, the actuary calculated that there was a funding surplus of £656,000 on a continuing basis. This asset has not been recognised in the financial statements as the Executive do not consider that it would be recoverable either through reduced contributions in future or through refunds from the scheme.

Contributions to the scheme are based on triennial valuations prepared under different assumptions. The latest valuation based on the current statement of funding principles as at 1 June 2012 indicated a scheme deficit of £998,000. During the year in addition to normal employer and employee contributions, special contributions amounted to £54,380 (2014 - £54,380) in respect of this shortfall.

During the year settlement was reached with a number of Battalions and Districts in connection with liabilities under section 75 of Pensions Act 2005 resulting in additional contributions by the Brigade of £163,748.

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BRIGADE EXECUTIVE'S ANNUAL REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2015

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of The Boys' Brigade for the purposes of company law) are responsible for preparing the Trustees' report (including the Strategic report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

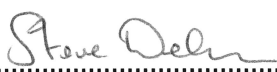
The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PROVISION OF INFORMATION TO AUDITORS

The Trustees at the time when this Trustees' report is approved have confirmed that:

- so far as the Trustees are aware, there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all the steps that ought to have been taken as Trustees in order to be aware of any information needed by the charitable company's auditors in connection with preparing their report and to establish that the charitable company's auditors are aware of that information.

This report, incorporating the Strategic report, was approved by the Trustees, in their capacity as company directors, on 6 June 2015 and signed on their behalf by:


.....

S Dickinson

Date: 6 June 2015

THE BOYS' BRIGADE
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE BOYS' BRIGADE

We have audited the financial statements of The Boys' Brigade for the year ended 31 March 2015 set out on pages 11 to 33. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the Charity's Trustees, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

Respective responsibilities of Trustees and auditors

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed auditors under the Companies Act 2006 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report to you in accordance with those Acts.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 March 2015 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

THE BOYS' BRIGADE
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE BOYS' BRIGADE

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the Charity has not kept proper and adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Paul Tatum (Senior statutory auditor)

for and on behalf of

Whiting & Partners

Chartered Accountants

George Court
Bartholomew's Walk
Ely
Cambridgeshire
CB7 4JW
Date:

Whiting & Partners are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

THE BOYS' BRIGADE
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**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2015**

| | Note | Unrestricted funds 2015 £ | Restricted funds 2015 £ | Endowment funds 2015 £ | Total funds 2015 £ | Total funds 2014 £ |
|--|------|------------------------------------|----------------------------------|---------------------------------|-----------------------------|-----------------------------|
| Incoming resources | | | | | | |
| Incoming resources from generated funds: | | | | | | |
| Voluntary income | 4 | 107,132 | 145,552 | - | 252,684 | 381,955 |
| Activities for generating funds | | 579,853 | - | - | 579,853 | 601,761 |
| Investment income | 6 | 13,925 | 2,195 | 968 | 17,088 | 15,862 |
| Incoming resources from charitable activities: | | | | | | |
| Annual capitation contributions | | 993,240 | - | - | 993,240 | 985,148 |
| Supplies sales | 3 | 584,042 | - | - | 584,042 | 580,141 |
| Grants receivable | 5 | - | 1,049,861 | - | 1,049,861 | 613,473 |
| Total incoming resources | | 2,278,192 | 1,197,608 | 968 | 3,476,768 | 3,178,340 |
| Resources expended | | | | | | |
| Costs of generating funds: | | | | | | |
| Administration - general | 10 | 468,645 | - | - | 468,645 | 491,202 |
| Training centres (non Brigade use) | | 369,372 | - | - | 369,372 | 386,731 |
| Investment management expenses | | 2,721 | 824 | 405 | 3,950 | 3,451 |
| Charitable activities: | | | | | | |
| Supplies - Cost of sales | 3 | 361,638 | - | - | 361,638 | 372,789 |
| Supplies - Administration | 3,10 | 77,955 | - | - | 77,955 | 76,551 |
| Grants to Battalions, Districts and Companies | 7 | 103,081 | 116,595 | - | 219,676 | 280,423 |
| Subscription to Global Fellowship | | 3,000 | - | - | 3,000 | 3,000 |
| Training centres (Brigade use) | | 122,430 | - | - | 122,430 | 147,459 |
| Management and delivery of the charity's purposes | 10 | 559,383 | 560,018 | - | 1,119,401 | 1,047,830 |
| Governance costs | 8 | 131,158 | - | - | 131,158 | 107,849 |
| Total resources expended | 9 | 2,199,383 | 677,437 | 405 | 2,877,225 | 2,917,283 |
| Net incoming resources before transfers | | 78,809 | 520,171 | 563 | 599,543 | 261,057 |
| Transfers between Funds | 20 | 140,066 | (139,015) | (1,051) | - | - |
| Net incoming resources before other recognised gains and losses | | 218,875 | 381,156 | (488) | 599,543 | 261,057 |
| Gains and (losses) on disposals of investment assets | | 2,752 | (163) | (203) | 2,386 | 2,652 |
| Net incoming resources before revaluations | | 221,627 | 380,993 | (691) | 601,929 | 263,709 |
| Gains on revaluations of investment assets | 15 | 21,761 | 446 | 990 | 23,197 | 16,814 |
| Gains and (losses) on defined benefit pension schemes | 25 | (318,748) | - | - | (318,748) | (118,000) |
| Net movement in funds for the year | | (75,360) | 381,439 | 299 | 306,378 | 162,523 |
| Total funds at 1 April 2014 | | 4,331,479 | 553,463 | 34,264 | 4,919,206 | 4,756,683 |
| Total funds at 31 March 2015 | | 4,256,119 | 934,902 | 34,563 | 5,225,584 | 4,919,206 |

All activities relate to continuing operations.

The notes on pages 14 to 33 form part of these financial statements.

THE BOYS' BRIGADE
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REGISTERED NUMBER: 145122

BALANCE SHEET
AS AT 31 MARCH 2015

| | Note | £ | 2015 £ | 2014 £ |
|---|------|------------------|------------------|------------------|
| Fixed assets | | | | |
| Intangible assets | 13 | | 30,934 | 31,199 |
| Tangible assets | 14 | | 3,586,723 | 3,591,956 |
| Investments | 15 | | 615,787 | 494,182 |
| | | | <u>4,233,444</u> | <u>4,117,337</u> |
| Current assets | | | | |
| Stocks | 16 | 191,992 | 196,352 | |
| Debtors | 17 | 230,578 | 207,733 | |
| Cash at bank and in hand | | 1,232,795 | 1,129,256 | |
| | | <u>1,655,365</u> | <u>1,533,341</u> | |
| Creditors: amounts falling due within one year | 18 | (288,720) | (340,328) | |
| Net current assets | | | <u>1,366,645</u> | <u>1,193,013</u> |
| Total assets less current liabilities | | | <u>5,600,089</u> | <u>5,310,350</u> |
| Deferred income | 19 | | (374,505) | (391,144) |
| Net assets | | | <u>5,225,584</u> | <u>4,919,206</u> |
| Charity funds | | | | |
| Endowment funds | 20 | | 34,563 | 34,264 |
| Restricted funds | 20 | | 934,902 | 553,463 |
| Unrestricted funds | 20 | | 4,256,119 | 4,331,479 |
| Total funds | | | <u>5,225,584</u> | <u>4,919,206</u> |

The financial statements were approved by the Trustees on 6 June 2015 and signed on their behalf, by:

.....
C Bygrave
Brigade Treasurer

.....
M J Smith
Chairman of the Brigade Executive

The notes on pages 14 to 33 form part of these financial statements.

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**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2015**

| | Note | 2015 £ | 2014 £ |
|---|------|-----------------------|----------------------|
| Net cash flow from operating activities | 22 | 185,706 | 207,120 |
| Returns on investments and servicing of finance | 23 | 17,088 | 15,862 |
| Capital expenditure and financial investment | 23 | (93,304) | (167,655) |
| Cash inflow before financing | | <u>109,490</u> | <u>55,327</u> |
| Financing | 23 | (5,951) | (6,492) |
| Increase in cash in the year | | <u><u>103,539</u></u> | <u><u>48,835</u></u> |

**RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS
FOR THE YEAR ENDED 31 MARCH 2015**

| | 2015 £ | 2014 £ |
|--|-------------------------|-------------------------|
| Increase in cash in the year | 103,539 | 48,835 |
| Cash outflow from decrease in debt and lease financing | 5,951 | 6,492 |
| Movement in net funds in the year | <u>109,490</u> | <u>55,327</u> |
| Net funds at 1 April 2014 | 1,116,305 | 1,060,978 |
| Net funds at 31 March 2015 | <u><u>1,225,795</u></u> | <u><u>1,116,305</u></u> |

The notes on pages 14 to 33 form part of these financial statements.

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP), 'Accounting and Reporting by Charities' published in March 2005, applicable accounting standards and the Companies Act 2006.

1.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Charity in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Charity for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Funds are accounted for in accordance with the applications stated in the relevant notes for endowment, restricted and designated funds.

1.3 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the Charity has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability. The principal sources of income are accounted for as follows:

Annual capitation income

Contributions from companies are recognised on a cash received basis. The capitation year runs from 1 September to 31 August, and 5/12 of the income received after 1 September 2014 is treated as a deferred income at the balance sheet date.

Supplies and training centre income

All income from supplies sales and training centres is recognised on an accruals basis. Transactions are also processed to account for internal movements in relation to transactions involving departments within the Brigade structure.

Donations, gifts and legacies

Donations, Gifts and Legacies are all recognised on a receivable basis.

Grant funding

Amounts received from funding bodies are accounted for in period to which the income relates. Grant funding income is received for the general purposes of the charity and for specific projects.

1.4 Resources expended

All resources expended, including irrecoverable VAT, are accounted for on an accruals basis and are authorised in accordance with the Brigade's internal procedures manual. All such costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Charitable Activities comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Governance Costs includes those costs associated with meeting the constitutional and statutory requirements of the charity. Administration Expenses (note 10) are allocated based on the staff costs of those employed in each expenditure category in relation to the total staff costs.

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

1. ACCOUNTING POLICIES (continued)

1.5 Turnover

Turnover comprises revenue recognised by the Charity in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

1.6 Intangible fixed assets and amortisation

Amortisation is provided at the following rates:

| | | |
|-------------------------------|---|------------------------------|
| Access rights to Felden Lodge | - | straight line over 125 years |
| Intellectual Property | - | Nil |

1.7 Tangible fixed assets and depreciation

Tangible and intangible fixed assets are stated at cost. Donations and legacies received to enable the acquisition of such assets are recognised in the statement of financial activities. These, unless expended within the financial year in which received, are credited to a fund until such time as the appropriate asset has been acquired, after which an appropriate transfer is made to the general fund.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

| | | |
|--------------------------------|---|-------------------|
| Freehold property | - | Nil |
| Office furniture and equipment | - | 10% straight line |
| Computer equipment | - | 20% straight line |

No depreciation is charged on freehold property. In accordance with FRS 15, an impairment review under FRS 11 is performed annually on these properties. The Brigade is of the opinion that the remaining useful economic life of the properties are so long, and the residual value so high, that such depreciation charges would be deemed to be immaterial.

1.8 Investments

Investments are stated at open market value at the balance sheet date, with unrealised gains and losses being recognised in the appropriate funds. Investment income is brought into account on a receivable basis.

1.9 Operating leases

Operating lease payments are charges against income in the year in which they are payable.

1.10 Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is based on the purchase price during the year.

1.11 Taxation

As a registered charity, the Brigade is exempt from corporation tax on income and gains which are applied for charitable purposes. No provision is therefore made for deferred tax. The Brigade has a considerable amount of income which is treated as exempt for value added tax purposes, resulting in only a proportion of value added tax suffered on expenditure being recoverable.

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

1. ACCOUNTING POLICIES (continued)

1.12 Pensions

The Brigade operates a defined benefit pension scheme for previously eligible permanent employees, the assets of which are funded separately. Employer contributions into this scheme are calculated triennially by an actuary so as to spread this cost over the working lives of the employees. The Brigade has fully adopted the Pensions Accounting Standard, FRS 17, and all pension contributions are recognised in the statement of financial activities on an accruals basis, with the overall actuarial funding surplus or deficit, when material, being disclosed on the balance sheet.

2. INCOMING AND OUTGOING RESOURCES ON UNRESTRICTED FUNDS

| | 2015 £ | 2014 £ |
|---|------------------|------------------|
| Incoming resources | | |
| Voluntary income | 107,132 | 374,367 |
| Training centres and other rental income | 579,853 | 601,761 |
| Investment income | 13,925 | 13,004 |
| Annual capitation contributions | 993,240 | 985,148 |
| Supplies sales | 584,042 | 580,140 |
| Total incoming resources | 2,278,192 | 2,554,420 |
| Resources expended | | |
| Administration | 468,645 | 491,202 |
| Training centres non Brigade use | 369,372 | 386,731 |
| Investment management fees | 2,721 | 2,241 |
| Supplies - cost of sales | 361,638 | 372,789 |
| Supplies - administration | 77,956 | 76,551 |
| Grants to Battalions and Districts | 103,081 | 100,476 |
| Subscription to Global Fellowship | 3,000 | 3,000 |
| Training centres Brigade use | 122,429 | 147,459 |
| Management and delivery of the charity's purposes | 559,383 | 467,194 |
| Governance costs | 131,158 | 107,849 |
| Total resources expended | 2,199,383 | 2,155,492 |
| Gains and (losses) on disposal of investment assets | 2,752 | 1,617 |
| Losses on investments | 21,761 | 14,018 |
| Gains and losses on defined benefit pension scheme | (318,748) | (118,000) |
| Transfers | 140,066 | - |
| Net movement in funds for the year | (75,360) | 296,563 |

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

3. SUPPLIES

| | 2015 | 2014 |
|----------------|-------------|-------------|
| | £ | £ |
| Sales | 584,042 | 580,140 |
| Costs of sales | (361,638) | (372,789) |
| | <hr/> | <hr/> |
| Gross surplus | 222,404 | 207,351 |
| Administration | (77,955) | (76,551) |
| | <hr/> | <hr/> |
| Net surplus | 144,449 | 130,800 |
| | <hr/> <hr/> | <hr/> <hr/> |

Supplies relates to uniforms and merchandise sales.

4. VOLUNTARY INCOME

| | Unrestricted funds 2015 £ | Restricted funds 2015 £ | Endowment funds 2015 £ | Total funds 2015 £ | Total funds 2014 £ |
|-----------|--|--|---|---------------------------------------|-----------------------------|
| Donations | 13,772 | 3,562 | - | 17,334 | 47,513 |
| Legacies | 9,889 | 141,990 | - | 151,879 | 272,800 |
| Grants | 83,471 | - | - | 83,471 | 61,642 |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 107,132 | 145,552 | - | 252,684 | 381,955 |
| | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> | <hr/> <hr/> |

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

5. GRANTS RECEIVABLE

| | 2015 | 2014 |
|--|------------------|----------------|
| | £ | £ |
| General fund:- | | |
| Children, Young people & Social Care Directorate | 50,000 | 49,666 |
| Youth United | 12,173 | 11,976 |
| Action Fund/Challenge Project Management | 21,298 | - |
| | <u>83,471</u> | <u>61,642</u> |
| Restricted funds:- | | |
| Department for Communities and Local Government | | |
| Youth United Black Country Queen's Trust | 33,375 | - |
| YUF Laing Foundation Grant | 46,000 | - |
| YUF Challenge Grant | 103,991 | - |
| YUF Luton Grant | 40,200 | - |
| YUF Recruitment Material Grant | 10,000 | - |
| YUF Company Finder Software Grant | 5,000 | - |
| YUF Social Action Grant | 512,090 | - |
| YUF Rural Action Grant | 138,129 | - |
| Youthlink Support Grant 2014/15 | 5,652 | - |
| Glasgow Development Worker Grant | 12,000 | - |
| Regional Support Grant - London, Birmingham, Middlesbrough, Stoke-on-Trent, Bradford and Manchester | - | 287,166 |
| Supporting Inclusion Programme - Funding of core | - | 87,262 |
| Social Inclusion Programme - A series of community events within specified regions | 8,970 | 5,420 |
| Stirling Battalion and Robertson Trust | 35,000 | 15,000 |
| Youthlink Cashback for Communities | 21,899 | 34,900 |
| Young People Take the Lead | 43,722 | 48,188 |
| Youthlink - Glasgow Development Worker | - | 28,388 |
| Youthlink - Lanarkshire Development Worker | 33,833 | 30,500 |
| Central Organisation Support Grant | - | 64,835 |
| Social Inclusion Programme - Inkind Direct | - | 10,000 |
| SCVO Internship | - | 1,814 |
| | <u>1,049,861</u> | <u>613,473</u> |
| | <u>1,133,332</u> | <u>675,115</u> |

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

6. INVESTMENT INCOME

| | Unrestricted funds 2015 £ | Restricted funds 2015 £ | Endowment funds 2015 £ | Total funds 2015 £ | Total funds 2014 £ |
|------------------|------------------------------------|----------------------------------|---------------------------------|-----------------------------|-----------------------------|
| Deposit interest | 2,565 | - | - | 2,565 | 2,445 |
| Dividends | 11,360 | 2,195 | 968 | 14,523 | 13,417 |
| | <u>13,925</u> | <u>2,195</u> | <u>968</u> | <u>17,088</u> | <u>15,862</u> |

7. GRANTS PAYABLE

| | Unrestricted funds 2015 £ | Restricted funds 2015 £ | Total funds 2015 £ | Total funds 2014 £ |
|---|------------------------------------|----------------------------------|-----------------------------|-----------------------------|
| Grants to Battalions, Districts & Companies | <u>103,081</u> | <u>116,595</u> | <u>219,676</u> | <u>280,423</u> |
| Northern Ireland District | 99,081 | - | 99,081 | 96,476 |
| Republic of Ireland | 4,000 | - | 4,000 | 4,000 |
| Other Battalions, Districts & Companies | - | 116,595 | 116,595 | 179,947 |
| | <u>103,081</u> | <u>116,595</u> | <u>219,676</u> | <u>280,423</u> |

8. GOVERNANCE COSTS

| | Unrestricted funds 2015 £ | Restricted funds 2015 £ | Endowment funds 2015 £ | Total funds 2015 £ | Total funds 2014 £ |
|---|------------------------------------|----------------------------------|---------------------------------|-----------------------------|-----------------------------|
| Auditors' remuneration | 16,367 | - | - | 16,367 | 16,662 |
| Committee expenses | 31,325 | - | - | 31,325 | 18,804 |
| Legal and professional fees | 11,468 | - | - | 11,468 | 10,490 |
| Annual report | - | - | - | - | 1,488 |
| Pension fund legal and professional fees | 71,998 | - | - | 71,998 | 60,405 |
| | <u>131,158</u> | <u>-</u> | <u>-</u> | <u>131,158</u> | <u>107,849</u> |

Included within legal and professional costs are amounts of £9,250 (2014 - £2,500) paid to the Brigade's auditors in respect of non audit services.

THE BOYS' BRIGADE
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

9. ANALYSIS OF RESOURCES EXPENDED BY EXPENDITURE TYPE

| | Staff costs 2015 £ | Depreciation 2015 £ | Other costs 2015 £ | Total 2015 £ | Total 2014 £ |
|--|-----------------------------------|------------------------------------|-----------------------------------|-----------------------------|-----------------------------|
| Costs of generating voluntary income | 292,494 | 65 | 176,086 | 468,645 | 491,202 |
| Training centres (non Brigade use) | 178,122 | 4,029 | 187,221 | 369,372 | 386,731 |
| Investment management costs | - | - | 3,950 | 3,950 | 3,451 |
| Costs of generating funds | 470,616 | 4,094 | 367,257 | 841,967 | 881,384 |
| Grants to Battalions and Districts | - | - | 219,676 | 219,676 | 280,423 |
| Subscription to Global Fellowship | - | - | 3,000 | 3,000 | 3,000 |
| Training centres (Brigade use) | 58,679 | 1,343 | 62,409 | 122,431 | 147,459 |
| Management and delivery of the charity's purpose | 569,768 | 58 | 549,574 | 1,119,400 | 1,047,830 |
| Supplies - cost of sales | - | - | 361,638 | 361,638 | 372,789 |
| Supplies - administration | - | - | 77,955 | 77,955 | 76,551 |
| Charitable activities | 628,447 | 1,401 | 1,274,252 | 1,904,100 | 1,928,052 |
| Governance | - | - | 131,158 | 131,158 | 107,849 |
| | 1,099,063 | 5,495 | 1,772,667 | 2,877,225 | 2,917,285 |

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

10. ADMINISTRATION EXPENSES

General Fund transactions:

| | Cost of generating funds £ | Supplies £ | Management and delivery of charity's purposes £ | 2015 £ | 2014 £ |
|--|---|-----------------------|--|-------------------|-------------------|
| Staff costs | 292,494 | - | 259,382 | 551,876 | 502,396 |
| Staff training | 400 | - | 355 | 755 | 1,693 |
| Outsourcing management fee | - | 53,015 | - | 53,015 | 52,348 |
| Training/development officer expenses | 816 | - | 723 | 1,539 | 1,920 |
| Travelling | 13,583 | - | 12,045 | 25,628 | 23,589 |
| Development | 16,454 | - | 14,591 | 31,045 | 18,706 |
| Training courses | 25,003 | - | 22,173 | 47,176 | 38,685 |
| Rent and office services | 13,758 | - | 12,200 | 25,958 | 25,334 |
| Insurance | 81,024 | - | 71,852 | 152,876 | 138,377 |
| Printing and stationery | 7,884 | - | 6,991 | 14,875 | 18,195 |
| Computer expenses | 20,338 | - | 18,035 | 38,373 | 34,024 |
| Postage and carriage | 6,060 | 24,940 | 5,374 | 36,374 | 37,159 |
| Repairs and maintenance | 3,238 | - | 2,872 | 6,110 | 11,323 |
| Leasing | 11,716 | - | 10,389 | 22,105 | 19,893 |
| Depreciation | 65 | - | 58 | 123 | 5,047 |
| Communications | 30,361 | - | 26,924 | 57,285 | 60,888 |
| Sundries | 9,548 | - | 8,467 | 18,015 | 16,226 |
| Irrecoverable Vat | 14,657 | - | 12,998 | 27,655 | 30,155 |
| Bank charges | 8,286 | - | 7,348 | 15,634 | 16,731 |
| Pension scheme finance costs/return | (104,000) | - | - | (104,000) | (81,000) |
| Pension scheme costs | 16,960 | - | 15,040 | 32,000 | 24,866 |
| Direct expenditure attributable to Designated Funds | - | - | 51,566 | 51,566 | 38,391 |
| | <u>468,645</u> | <u>77,955</u> | <u>559,383</u> | <u>1,105,983</u> | <u>1,034,946</u> |

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

11. NET INCOMING RESOURCES

This is stated after charging:

| | 2015 | 2014 |
|---|------------------|------------------|
| | £ | £ |
| Amortisation charged | 265 | 265 |
| Depreciation of tangible fixed assets: | | |
| - owned by the charity | 5,496 | 9,176 |
| Auditors' remuneration | 16,367 | 16,662 |
| Auditors' remuneration - non-audit | 9,250 | 1,500 |
| Trustee and officer indemnity insurance | 4,198 | 4,198 |
| | <u>1,099,063</u> | <u>1,071,311</u> |

11 Trustees received reimbursement of expenses amounting to £4,233 in the current year, (2014 - 13 Trustees - £3,972).

12. STAFF COSTS

Staff costs were as follows:

| | 2015 | 2014 |
|-------------------------------|------------------|------------------|
| | £ | £ |
| Wages and salaries | 1,002,452 | 975,601 |
| Social security costs | 82,611 | 78,710 |
| Other pension costs (Note 25) | 14,000 | 17,000 |
| | <u>1,099,063</u> | <u>1,071,311</u> |

The average monthly number of employees during the year was as follows:

| | 2015 | 2014 |
|-----------|-------------|-----------|
| | No. | No. |
| Full time | 39 | 37 |
| Part time | 22 | 21 |
| | <u>61</u> | <u>58</u> |

No employee received remuneration amounting to more than £60,000 in either year.

Staff costs are expended through the charitable funds as follows:-

| | 2015 | 2014 |
|--------------------|------------------|------------------|
| | £ | £ |
| Restricted funds | 294,520 | 303,841 |
| Unrestricted funds | 804,543 | 767,470 |
| | <u>1,099,063</u> | <u>1,071,311</u> |

THE BOYS' BRIGADE
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

13. INTANGIBLE FIXED ASSETS

| | Access Rights to Felden Lodge £ | Copyrights £ | Total £ |
|-----------------------------------|--|-----------------|------------|
| Cost | | | |
| At 1 April 2014 and 31 March 2015 | 33,047 | 1 | 33,048 |
| Amortisation | | | |
| At 1 April 2014 | 1,849 | - | 1,849 |
| Charge for the year | 265 | - | 265 |
| At 31 March 2015 | 2,114 | - | 2,114 |
| Net book value | | | |
| At 31 March 2015 | 30,933 | 1 | 30,934 |
| At 31 March 2014 | 31,198 | 1 | 31,199 |

The Brigade holds copyright protection over various badges and names which expires over the next 9 years. These are recognised at a nominal £1.

14. TANGIBLE FIXED ASSETS

| | Freehold property £ | Fixtures & fittings £ | Total £ |
|-----------------------------------|---------------------------|-----------------------------|------------|
| Cost | | | |
| At 1 April 2014 and 31 March 2015 | 3,588,232 | 257,133 | 3,845,365 |
| Depreciation | | | |
| At 1 April 2014 | 21,044 | 232,365 | 253,409 |
| Charge for the year | - | 5,233 | 5,233 |
| At 31 March 2015 | 21,044 | 237,598 | 258,642 |
| Net book value | | | |
| At 31 March 2015 | 3,567,188 | 19,535 | 3,586,723 |
| At 31 March 2014 | 3,567,188 | 24,768 | 3,591,956 |

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

15. FIXED ASSET INVESTMENTS

| | Unrestricted Funds £ | Restricted Funds £ | Endowment Funds £ | 2015 £ |
|--|----------------------------|--------------------------|-------------------------|----------------|
| 1 April 2014 | 389,865 | 70,134 | 34,183 | 494,182 |
| Additions | 120,127 | 4,009 | 5,734 | 129,870 |
| Disposals | (17,672) | (10,662) | (5,846) | (34,180) |
| Investment Brokers capital cash movements | (2,451) | 5,667 | (498) | 2,718 |
| Net realised and unrealised gains and losses | 21,761 | 446 | 990 | 23,197 |
| | <u>511,630</u> | <u>69,594</u> | <u>34,563</u> | <u>615,787</u> |
| Historical cost | | | | |
| 31 March 2015 | <u>424,082</u> | <u>53,466</u> | <u>30,577</u> | <u>508,125</u> |
| 31 March 2014 | <u>326,500</u> | <u>51,735</u> | <u>29,326</u> | <u>407,561</u> |

16. STOCKS

| | 2015 £ | 2014 £ |
|---------------------|----------------|----------------|
| Consumables | 8,323 | 8,719 |
| Supplies for resale | 183,669 | 187,633 |
| | <u>191,992</u> | <u>196,352</u> |

17. DEBTORS

| | 2015 £ | 2014 £ |
|--------------------------------|----------------|----------------|
| Trade debtors | 51,782 | 62,522 |
| Other debtors | 53,355 | 9,321 |
| Prepayments and accrued income | 125,441 | 135,890 |
| | <u>230,578</u> | <u>207,733</u> |

THE BOYS' BRIGADE
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

18. CREDITORS:

Amounts falling due within one year

| | 2015 | 2014 |
|------------------------------------|---------------------|---------------------|
| | £ | £ |
| Energy Savings Trust | - | 5,951 |
| Other loans | 7,000 | 7,000 |
| Payments received on account | 6,532 | 9,843 |
| Trade creditors | 145,253 | 179,576 |
| Other taxation and social security | 31,255 | 30,026 |
| Other creditors | 26,208 | 34,018 |
| Accruals and deferred income | 72,472 | 73,914 |
| | <hr/> 288,720 <hr/> | <hr/> 340,328 <hr/> |

19. ACCRUALS AND DEFERRED INCOME

| | 2015 | 2014 |
|---|-------------|---------|
| | £ | £ |
| Annual capitation contributions received in advance | 374,505 | 391,144 |
| | <hr/> | <hr/> |

THE BOYS' BRIGADE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

20. STATEMENT OF FUNDS

| | Brought Forward £ | Incoming resources £ | Resources Expended £ | Transfers in/out £ | Gains/ (Losses) £ | Carried Forward £ |
|-----------------------------------|----------------------------------|-------------------------------------|-------------------------------------|-----------------------------------|----------------------------------|----------------------------------|
| Designated funds | | | | | | |
| Freehold Property Fund | 3,567,189 | - | - | - | - | 3,567,189 |
| David White Memorial Fund | 1,662 | - | - | - | - | 1,662 |
| Jubilee Fund | 1,220 | - | - | - | - | 1,220 |
| Lockett Fidler KGV1 Fund | 1,991 | - | - | - | - | 1,991 |
| Brigade Secretary's Reserve Fund | 3,421 | 1,500 | (1,095) | (1,500) | - | 2,326 |
| Scotland Director's Reserve Fund | 1,361 | 1,100 | (2,814) | 1,500 | - | 1,147 |
| Britannia Dinner | 2,040 | - | (1,268) | - | - | 772 |
| Development Fund | 84,728 | 125 | (1,500) | - | - | 83,353 |
| Building Fund | 48,804 | - | - | 10,810 | - | 59,614 |
| Unite Christian Festivals England | 3,331 | - | - | 1,500 | - | 4,831 |
| Carronvale Appeal | - | 868 | (44,889) | 101,055 | - | 57,034 |
| | <u>3,715,747</u> | <u>3,593</u> | <u>(51,566)</u> | <u>113,365</u> | <u>-</u> | <u>3,781,139</u> |
| General funds | | | | | | |
| General Funds - all funds | 615,732 | 2,274,599 | (2,466,565) | 26,701 | 24,513 | 474,980 |
| Pension reserve | - | - | 318,748 | - | (318,748) | - |
| | <u>615,732</u> | <u>2,274,599</u> | <u>(2,147,817)</u> | <u>26,701</u> | <u>(294,235)</u> | <u>474,980</u> |
| Total Unrestricted funds | <u>4,331,479</u> | <u>2,278,192</u> | <u>(2,199,383)</u> | <u>140,066</u> | <u>(294,235)</u> | <u>4,256,119</u> |

Designated funds have arisen where the Brigade has set aside capital sums, with the income derived therefrom to be applied as follows:

- Freehold Property Fund - To represent the book value of freehold property held within the accounts.
- David White Memorial Fund - Young officer training.
- Jubilee Fund - For commemorative events.
- Lockett / Fidler KGV1 Fund - For work with King George VI officer training.
- Brigade Secretary's Reserve Fund - To be used at the Brigade Secretary's discretion for the benefit of the Brigade.
- Scotland Director's Reserve Fund - To be used at the Scottish Director's discretion for the benefit of the Brigade.
- Britannia Dinner - For development work in Scotland.
- Development Fund - For Brigade development.
- Building Fund - For property maintenance.
- Unite Christian Festivals England - to support Christian events within England.
- Carronvale Appeal - for the refurbishment of Carronvale House and grounds.

| | Brought Forward £ | Incoming resources £ | Resources Expended £ | Transfers in/out £ | Gains/ (Losses) £ | Carried Forward £ |
|------------------------|----------------------------------|-------------------------------------|-------------------------------------|-----------------------------------|----------------------------------|----------------------------------|
| Endowment funds | | | | | | |
| Cave Allan Legacy | 34,264 | 968 | (405) | (1,051) | 787 | 34,563 |

Donors have directed that capital should be held, with investment income arising therefrom to be applied specifically, as follows:
Cave Allan Legacy - Upkeep of grave, with balance to be split 50:50 between the London District and the Boys' Brigade.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

20. STATEMENT OF FUNDS (continued)

| | Brought Forward £ | Incoming resources £ | Resources Expended £ | Transfers in/out £ | Gains/ (Losses) £ | Carried Forward £ |
|--|----------------------------------|-------------------------------------|-------------------------------------|-----------------------------------|----------------------------------|----------------------------------|
| Restricted funds | | | | | | |
| Sir William Smith Memorial | 1,580 | - | (800) | - | - | 780 |
| E L Taylor Bequest | 3,519 | - | - | (3,519) | - | - |
| National Training Appeal | 7,011 | - | (1,347) | - | - | 5,664 |
| John Burke Fund | 37,441 | 1,121 | (1,367) | - | 987 | 38,182 |
| KJC Fund | 753 | - | (753) | - | - | - |
| Edith Blanche Bevis Fund | 4,631 | - | - | - | - | 4,631 |
| Thomas Bequest | 7,244 | - | (1,080) | (5,102) | - | 1,062 |
| Friends of Carronvale | 381 | 1,060 | (1,271) | - | - | 170 |
| Friends of Felden | 3,196 | 1,606 | (2,814) | - | - | 1,988 |
| 1st Hurlford KGV1 | 3,604 | - | (342) | - | - | 3,262 |
| Youth United Social Action Fund | - | 512,090 | (183,003) | - | - | 329,087 |
| Norma Leigh Trust | 3,011 | - | (3,011) | - | - | - |
| 8th Grimsby Funds | 33,594 | 1,074 | (1,132) | - | (704) | 32,832 |
| Youth United Social Action Fund Rural Grant | - | 138,129 | (1,768) | - | - | 136,361 |
| Make a Difference | 54,550 | 107 | (5,529) | (20,134) | - | 28,994 |
| Overseas work | 1,772 | 289 | - | - | - | 2,061 |
| Stirling & District Battalion | 20,386 | 35,000 | (28,198) | (6,000) | - | 21,188 |
| Youthlink Cashback | 400 | 21,899 | (21,299) | - | - | 1,000 |
| Felden New Bed Scheme | 169 | 500 | (635) | - | - | 34 |
| Youthlink Lanarkshire | 8,201 | 33,833 | (30,854) | - | - | 11,180 |
| Youth United - Inkind Direct | 10,000 | - | (5,000) | - | - | 5,000 |
| Youth United SIP Underspend | - | - | (37,096) | 56,181 | - | 19,085 |
| Youth United - Black Country Queen's Trust | - | 33,375 | (23,351) | 11,125 | - | 21,149 |
| Youthlink Support 2013 | 4,952 | - | - | (4,952) | - | - |
| Youth United Challenge Project | - | 103,991 | (41,781) | - | - | 62,210 |
| Youth United Luton Development Worker | - | 40,200 | (21,614) | - | - | 18,586 |
| Youth United Recruitment Materials | - | 10,000 | (5,315) | - | - | 4,685 |
| Youth United Laing Foundation | - | 46,000 | (26,592) | - | - | 19,408 |
| Youth United Company Finder Software | - | 5,000 | - | - | - | 5,000 |
| Youthlink Support 2014-15 | - | 5,652 | (1,843) | - | - | 3,809 |
| Youth United Central | 839 | - | (15,469) | 14,630 | - | - |
| Youth United Regions | 75,955 | - | (72,969) | (2,986) | - | - |
| Youth United Start Up Matched Funding | 1,906 | - | (3,723) | 2,221 | - | 404 |
| Youth United Start Up Core Funding | 236,821 | - | (65,470) | (69,418) | - | 101,933 |
| Youth United Community oung Start - Glasgow Development Worker | 6,183 | 8,970 | (7,379) | (7,774) | - | - |
| Youth United Soul Survivor | - | 12,000 | (6,404) | - | - | 5,596 |
| Carronvale Appeal 2013 | 5,815 | - | (5,328) | (487) | - | - |
| Young Start - Glasgow Development Worker | 1,055 | - | - | (1,055) | - | - |
| Young People Take the Lead | 10,292 | - | (17,895) | 7,603 | - | - |
| Robert Fernan Smith Legacy | 8,202 | 43,722 | (35,005) | (9,348) | - | 7,571 |
| Andrew Melville Dunn Legacy | - | 131,990 | - | (100,000) | - | 31,990 |
| | - | 10,000 | - | - | - | 10,000 |
| | <u>553,463</u> | <u>1,197,608</u> | <u>(677,437)</u> | <u>(139,015)</u> | <u>283</u> | <u>934,902</u> |
| Total of funds | <u>4,919,206</u> | <u>3,476,768</u> | <u>(2,877,225)</u> | <u>-</u> | <u>(293,165)</u> | <u>5,225,584</u> |

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STATEMENT OF FUNDS (continued)

Donors have directed, or the terms of an appeal have specified, that income arising on these funds should be applied as follows:

Sir William Smith Memorial - For uniform and resources for new companies.
E L Taylor Bequest - £60 to 6th London Company (now closed) and balance to the Brigade.
National Training Appeal - For Brigade training.
John Burke Fund - For outdoor activity.
KJC Fund - HQ Music Group.
Edith Blanche Bevis Fund - For Methodist companies within the area of Clacton-on-Sea.
Thomas Bequest - For Brigade development in Scotland
Friends of Carronvale - To be applied towards Carronvale House.
Friends of Felden - To be applied towards Felden Lodge.
1st Hurlford KGVI - For officer training in Scotland.
Youth United Social Action Fund - to fund development work.
Norma Leigh Trust - website and resource development.
8th Grimsby Funds - For Anglican companies in formation.
Youth United Social Action Fund Rural Grant – to fund development work in isolated rural communities.
Make a Difference - For the development of the Brigade.
Overseas Work - For overseas work in the Caribbean.
Stirling & District Battalion - Development worker for mid Scottish region.
Youthlink Cashback - To support local youthgroups within Scotland.
Felden New Bed Scheme - To fund the purchase of new beds for Felden Lodge.
Youthlink - Lanarkshire - Development worker for Lanarkshire region.
Youth United Inkind Direct - goods and supplies to support new units.
Youth United SIP Underspend – agreed figure from Social Inclusion Programme to be carried forward to 2015.
Youth United Black Country Queen's Trust – to fund a development worker in the Black Country.
Youthlink Support 2013 - For IT training and progressive programme of education and sporting activities in Scotland.
Youth United Challenge Project – to promote National Citizen Service (NCS) and fund a development worker in deprived areas.
Youth United Luton Development Worker - to fund development work targeting churches within the African Caribbean community in the Luton area.
Youth United Recruitment Materials – to fund further development of recruiting materials for use within the Social Inclusion Programme (SIP) areas.
Youth United Laing Foundation – to fund development work in the boroughs of Croydon, Southwark, Greenwich and Wandsworth.
Youth United Company Finder Software – to cover the costs of upgrading the company finders on the website.
Youthlink Support Fund 2014/15 - For IT training and progressive programme of education and sporting activities in Scotland.
Youth United Central - Central organisational support grant.
Youth United Regions - Support grant for London, Manchester, Birmingham, Middlesbrough, Stoke-on Trent & Bradford.
Youth United Start Up Matched Funding - For marketing & promotional material to support development workers and 2 new units in Birmingham B28 postcode area.
Youth United Start Up Core Funding - For the funding of core start-up costs within the specified regions.
Youth United Community - For a series of community events within the specified regions.
Young Start – sports development worker in Glasgow.
Youth United Soul Survivor - development of website and social media.
Carronvale Appeal 2013 - for the refurbishment of Carronvale House and grounds.
Youthlink Glasgow - Sports development worker in Glasgow.
Young People Take The Lead - Scottish development worker and support to companies.
Robert Fernan Smith Legacy – residual legacy to be used in Scotland.
Andrew Melville Dunn – pecuniary legacy for furtherance of work in Scotland.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

SUMMARY OF FUNDS

| | Brought Forward £ | Incoming resources £ | Resources Expended £ | Transfers in/out £ | Gains/ (Losses) £ | Carried Forward £ |
|------------------|----------------------------------|-------------------------------------|-------------------------------------|-----------------------------------|----------------------------------|----------------------------------|
| Designated funds | 3,715,747 | 3,593 | (51,566) | 113,365 | - | 3,781,139 |
| General funds | 615,732 | 2,274,599 | (2,147,817) | 26,701 | (294,235) | 474,980 |
| | <u>4,331,479</u> | <u>2,278,192</u> | <u>(2,199,383)</u> | <u>140,066</u> | <u>(294,235)</u> | <u>4,256,119</u> |
| Endowment funds | 34,264 | 968 | (405) | (1,051) | 787 | 34,563 |
| Restricted funds | 553,463 | 1,197,608 | (677,437) | (139,015) | 283 | 934,902 |
| | <u>4,919,206</u> | <u>3,476,768</u> | <u>(2,877,225)</u> | <u>-</u> | <u>(293,165)</u> | <u>5,225,584</u> |

21. ANALYSIS OF NET ASSETS BETWEEN FUNDS

| | Unrestricted funds 2015 £ | Restricted funds 2015 £ | Endowment funds 2015 £ | Total funds 2015 £ | Total funds 2014 £ |
|-------------------------------|--|--|---|---------------------------------------|---------------------------------------|
| Tangible fixed assets | 3,586,723 | - | - | 3,586,723 | 3,591,955 |
| Intangible fixed assets | 30,934 | - | - | 30,934 | 31,198 |
| Fixed asset investments | 511,630 | 69,594 | 34,563 | 615,787 | 494,182 |
| Current assets | 790,058 | 865,308 | - | 1,655,366 | 1,533,344 |
| Creditors due within one year | (288,721) | - | - | (288,721) | (340,329) |
| Deferred income | (374,505) | - | - | (374,505) | (391,144) |
| | <u>4,256,119</u> | <u>934,902</u> | <u>34,563</u> | <u>5,225,584</u> | <u>4,919,206</u> |

22. NET CASH FLOW FROM OPERATING ACTIVITIES

| | 2015 £ | 2014 £ |
|---|-------------------|-------------------|
| Net incoming resources before revaluations | 601,929 | 263,709 |
| Returns on investments and servicing of finance | (17,088) | (15,862) |
| Amortisation of intangible fixed assets | 265 | 265 |
| Depreciation of tangible fixed assets | 5,233 | 8,912 |
| Decrease in stocks | 4,360 | 33,623 |
| Increase in debtors | (22,845) | (57,066) |
| (Decrease)/increase in creditors | (62,296) | 100,566 |
| FRS 17 adjustments | (323,852) | (127,027) |
| Net cash inflow from operations | <u>185,706</u> | <u>207,120</u> |

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

23. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH FLOW STATEMENT

| | 2015 | 2014 |
|---|------------------------|-------------------------|
| | £ | £ |
| Returns on investments and servicing of finance | | |
| Interest received | 2,565 | 2,445 |
| Income from investments | 14,523 | 13,417 |
| | <u>17,088</u> | <u>15,862</u> |
| Net cash inflow from returns on investments and servicing of finance | <u><u>17,088</u></u> | <u><u>15,862</u></u> |
| | 2015 | 2014 |
| | £ | £ |
| Capital expenditure and financial investment | | |
| Purchase of tangible fixed assets | - | 3,173 |
| Purchase of listed investments | (129,870) | (216,196) |
| Sale of listed investments | 36,566 | 45,368 |
| | <u>(93,304)</u> | <u>(167,655)</u> |
| Net cash outflow capital expenditure | <u><u>(93,304)</u></u> | <u><u>(167,655)</u></u> |
| | 2015 | 2014 |
| | £ | £ |
| Financing | | |
| Repayment of loans | (5,951) | (6,492) |
| | <u><u>(5,951)</u></u> | <u><u>(6,492)</u></u> |

24. ANALYSIS OF CHANGES IN NET FUNDS

| | 1 April | Cash flow | 31 March |
|---------------------------|-------------------------|-----------------------|-------------------------|
| | 2014 | | 2015 |
| | £ | £ | £ |
| Cash at bank and in hand: | 1,129,256 | 103,539 | 1,232,795 |
| Debt: | | | |
| Debts due within one year | (12,951) | 5,951 | (7,000) |
| | <u>1,116,305</u> | <u>109,490</u> | <u>1,225,795</u> |
| Net funds | <u><u>1,116,305</u></u> | <u><u>109,490</u></u> | <u><u>1,225,795</u></u> |

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

25. PENSION COMMITMENTS

The Brigade operates a Defined benefit pension scheme, which is funded.

The assets of the scheme are held separately from those of the Brigade, being invested with insurance companies.

The pension cost and provision for the year ending 31 March 2015 is based on the advice of a professionally qualified actuary. The most recent formal valuation is dated 31 March 2015. This showed a surplus of £656,000 (2014 - £186,000). The trustees have not recognised this surplus in the Financial Statements on the basis that they cannot be reasonably certain that future economic benefits in the form of reduced contributions or a scheme refund will result.

Contributions are made at a level recommended by the actuary. The contribution for the 2015 scheme year excluding employee contributions is expected to be £77,000.

The scheme is closed to new members since November 2000 so under the projected unit method the current service cost will increase as the members of the scheme approach retirement.

The assumptions that have the most significant effect on the results of the valuation were:-

| | 2015 | 2014 |
|---|-------------|------|
| Rate of increase in salaries | 3.0% | 3.0% |
| Rate of increase on pensions (in line with RPI, capped at 5%) | 2.7% | 3.3% |
| Discount rate | 3.2% | 4.3% |
| Inflation assumption | 2.8% | 3.3% |

The assets of the scheme and expected rate of return were:-

| | Long term rate of return expected at 31 March 2015 | Value at 31 March 2015 £ | Long term rate of return expected at 31 March 2014 | Value at 31 March 2014 £ | Long term rate of return expected at 31 March 2013 | Value at 31 March 2013 £ |
|--|---|--------------------------------|---|--------------------------------|---|--------------------------------|
| Bonds | 3.1% | 1,771,000 | 4.1% | 1,550,000 | 4.1% | 1,596,000 |
| Equities | 6.2% | 3,364,000 | 7.3% | 3,074,000 | 6.8% | 2,959,000 |
| Cash | 0.5% | 484,000 | 0.5% | 26,000 | 0.5% | 38,000 |
| Annuities | 3.2% | 581,000 | 4.3% | 639,000 | 4.1% | 670,000 |
| Total market value of assets | | <u>6,200,000</u> | | <u>5,289,000</u> | | <u>5,263,000</u> |
| Present value of scheme liabilities | | 5,544,000 | | 5,103,000 | | 5,154,000 |
| Net surplus | | <u>656,000</u> | | <u>186,000</u> | | <u>109,000</u> |

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2015**

25. PENSION COMMITMENTS (continued)

Analysis of the amount credited to other finance income

| | 2015 | 2014 |
|--|----------------|---------------|
| | £ | £ |
| Expected return on pension scheme assets | 316,000 | 288,000 |
| Interest on pension scheme liabilities | (212,000) | (207,000) |
| | <u>104,000</u> | <u>81,000</u> |
| Surplus in scheme at end of year | <u>104,000</u> | <u>81,000</u> |

Movements in surplus during the year

| | 2015 | 2014 |
|--|-------------|----------|
| | £ | £ |
| Surplus/(deficit) in scheme at beginning of year | - | - |
| Current year service cost | (14,000) | (17,000) |
| Contributions – special | 601,000 | - |
| Contributions - recurring | 97,000 | 92,000 |
| Other finance income | 104,000 | 81,000 |
| Surplus not recognised | (470,000) | (77,000) |
| Actuarial loss | (286,000) | (41,000) |
| Expenses paid by fund | (32,000) | (38,000) |
| | <u>-</u> | <u>-</u> |
| Surplus in scheme at end of year | <u>-</u> | <u>-</u> |

Gains and losses disclosed in the Statement of Financial Activities comprise the following:

| | 2015 | 2014 |
|---|------------------|------------------|
| | £ | £ |
| Actuarial loss:- | | |
| Return on Assets | 295,000 | (68,000) |
| Experience gains and losses arising on the scheme liabilities | (31,000) | (29,000) |
| Changes in assumptions underlying the present value of scheme liabilities | (550,000) | 56,000 |
| | <u>(286,000)</u> | <u>(41,000)</u> |
| Surplus not recognised | (470,000) | (77,000) |
| | <u>(756,000)</u> | <u>(118,000)</u> |
| Special Contribution – s.75 debt obligation | 437,252 | - |
| | <u>(318,748)</u> | <u>(118,000)</u> |

A number of Battalions and Districts have contributed to the scheme as associated employers. As there are no remaining employees within the associated employers a cessation event has been triggered under the Pensions Act 2005. This has resulted in a liability on the associated employers due to the scheme under s.75 of the Act (s.75 Debt). The total s.75 liability arising amounts to £601,000 of which the associated employers have contributed £437,252; the shortfall of £163,748 has been met by the Brigade.

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26. OPERATING LEASE COMMITMENTS

At 31 March 2015 the Brigade had annual commitments under non-cancellable operating leases as follows:

| | 2015 | 2014 |
|-----------------------|-------------------|-------------------|
| | £ | £ |
| Expiry date: | | |
| Within 1 year | 8,292 | - |
| Between 2 and 5 years | 15,242 | 22,679 |
| | <u> </u> | <u> </u> |

27. RELATED PARTY TRANSACTIONS

The Brigade is ultimately controlled by the members collectively. No single party is able to exercise control.

A material proportion of the Other loans, totalling £7,000 (2014 - £7,000), which the Brigade originally received and has not yet repaid, were from related parties.

At the year end North Staffordshire Battalion owed £30,315 to the Brigade, which was the balance outstanding on the loan granted during the year to the North Staffordshire Battalion of £32,000. This loan is being repaid via monthly instalments of £300 and interest is accruing at 1.5% per annum (or at a rate equal to the Bank of England base rate should this exceed 2.5%).

28. TURNOVER

The whole of the turnover is attributable to goods supplied in the United Kingdom.